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SUGGESTIONS FOR DRAFT OF MEMORANDUM BEING PREPARED FOR DCI ON DELAYS
AND DIFFICULTIES OF COORDINATION

1. The Dulles Report on the CIA, prepared for the NSC, and also NSC 50 state that CIA has not fully discharged its coordinating responsibilities. The writer of the Dulles Report realized that "coordination" requires "direction" and is not just "cooperation." It recommended more forthright initiative and leadership on the part of the Director of Central Intelligence, but also stated that it realized he had no independent authority to direct the agencies he was to coordinate.
2. There have been so many delays and difficulties imposed by one or another of the IAC agencies on which CIA depends that they have almost nullified the mission of a centralized intelligence agency to produce unbiased national intelligence for the NSC, The President, and such high level policy planners who need overall, broad national intelligence rather than the more restricted specialized departmental products. Examples of the delays and hindrances placed in the way of CIA are attached.
3. Furthermore, the trend of the IAC members to control the CIA remains unabated. They do not wish to be only an advisory committee to help the DCI, but rather a board of Governors or Board of Directors and have the DCI as their Executive Secretary.
4. To correct this situation, which has been tried for about three years as coordination by mutual agreement, I now request authority from the NSC similar to that granted by the CIA to my predecessor, General Vandenberg, to enable me to more promptly and completely fulfill the coordinating responsibilities placed upon the DCI by the National Security Act.

PRESCOTT CHILDS
Chief, COAPS

cc: Executive
General Counsel

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